FORMAT			
1. Name of resource	Manual on Human Rights and the Environment (3 <sup>rd</sup> edition)		
2. Location	https://rm.coe.int/manual-environment-3rd-		
	edition/1680a56197		
3. Alternative location			
4. Author[s]			
5. Publisher/producer/host	Council of Europe		
6. Year	2022		
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	and the Environment (3rd edition Europe, available at <a href="https://rm.">https://rm.</a>		
	environment-3rd-edition/1680a		
	environmente ora eartion/10000	<u> </u>	
8. Languages in which available	English		
9. Geographic area resource	Europe		
relates to			
10. Does the resource relate to a			
specific time frame?			
11. Type	Report	Yes	
	Toolkit/Framework/Roadmap	Yes	
	Sign-post to other resource Yes (websites		
	(database) section)		
	Case studies Yes		
42 Part of a children	Other		
12. Part of an initiative?	SED INICITEITIONS		
13. Explicit links to collections	No No		
14. Explicit links to collections	Yes		
museums/libraries/archives	165		
15. Types of institutions relevant	Museums	(	
to	Archives X		
	Libraries		
	Other		
16. Does the resource relate to	Arts, humanities X		
specific disciplines?	and social sciences:		
	philosophy,		
	psychology,		
	religion, social		
	sciences, law,		
	politics, language, arts and recreation,		
	architecture,		
	literature, history,		

	geography and		
	ethnology,		
	anthropology,		
	archaeology		
	Science, natural	Χ	
	history, technology,		
	medicine,		
	engineering,		
	manufacturing		
17. If no explicit links to	The resource can be u	ised by o	collections-based
collections, justification for	institutions to inform	their ed	ucation and
inclusion	awareness-raising act	ivities, a	nd to understand
	environmental law an		
	countries in relation t		
<b>HOW IT CONTRIBUTES TO SUSTAINAE</b>			
18. Collections-related activities t		(mark al	I that apply)
Develop collections to protect and sa		•	,
natural heritage more effectively, for			
collecting to threatened forms of herit			
Use collections to promote learning a			Χ
opportunities that contribute to susta		nore	<i>\</i>
effectively, for example education for			
and sustainable lifestyles, human right	·		
promotion of a culture of peace and n			
citizenship and appreciation of cultura		-a's	
contribution to sustainable developme			
relating to collections	chic aria, or skins acvero	pincin	
Use collections to promote cultural p	articination/social incl	usion	X
more effectively, for example by redu			X
to ensure no-one is 'left behind'	cing partiers to particip	ation,	
	la tauriam mara affact	is color	
Use collections to promote sustainab for example by developing new produ			
. ,			
heritage, and/or considering the rights relation to collections	s of stakeholder groups	III	
	at contributes to		
Use collections to support research the		ا دداد	
sustainable development (including a			
directed research at all levels that mal		•	
more effectively, for example by provi			
collections and information to meet re			
Make decisions around collections th	at contribute to sustail	nable	
development more effectively	CC	`	V
i. employment (recruiting, st	<del>-</del>	7)	Х
ii. energy consumption, greer			
reduction, monitoring and			
iii. waste management and re			
iv. transport (forms of transpo	The state of the s		
v. commercial activities include			

vi. governance and managem	ent	X			
vii. security, disaster prepared					
Direct external leadership, partnerships and collaborations X					
• • •	towards sustainable development more effectively, for example				
by developing impactful partnerships					
19. Does the resource relate clear	rly to any international conven	tions (mark all that			
apply)?					
Culture conventions:					
1952, 71 Protection of Copyright and	Neighbouring Rights				
1954 Protection of Cultural Property i	n the Event of Armed Conflict				
1970 Fighting Against the Illicit Traffic	king of Cultural Property				
1972 Protection of the World Cultura					
2001 Protection of the Underwater Co					
2003 Safeguarding of the Intangible C					
2005 Protection and Promotion of the	e Diversity of Cultural				
Expressions					
Rio Conventions:					
Convention on Biological Diversity (CE	•	X			
Desertification (UNCCD), Framework	Convention on Climate				
Change (UNFCCC) AIMS AND CONTENT					
20. What issues does the	"1. The main aim of this man	ual is to increase the			
resource aim to address?	understanding of the relation environment and the protect under the European Convent of Human Rights and Fundan Convention") and the Europe Charter") as a relevant part of internationa and thereby to contribute to environmental protection at  2. Human rights are universal interdependent and interrelational both civil and political rights social and economic rights or illustrate this, the manual selinformation about both the Ceuropean Court of Human Riwell as the conclusions and ceuropean Committee of Soci Committee") in this field." (p	tion of human rights tion for the Protection mental Freedoms ("the ean Social Charter ("the I law on the matter strengthening the national level. I, indivisible, ated, thus including on the one hand and a the other hand. To eks to provide case law of the ghts ("the Court") as lecisions of the al Rights ("the			
21. Intended audience of resource	"The manual is intended to be public authorities (be they na local), decision-makers, legal general public." (p.7)	e of practical use for tional, regional or			

22. Process of development	
23. Organisation/structure/conte	PRELIMINARY REMARKS 7
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FRAMEWORKS	
24. Framework structure	
25. Relevant policy	Yes
considerations	
26. Resources for	Yes
implementation identified	
27. Specific assessment	No
points/indicators/milestones	
/action plan for monitoring	COVERED BY RESOLIBCE (most, all that apply)
	COVERED BY RESOURCE (mark all that apply)
People (social sustainability)  Planet (environmental sustainability)	X
Prosperity (economic sustainability)	X
Peace Prosperity (economic sustainability)	X
Partnerships	X
•	IONS COVERED BY RESOURCE (mark all that apply)
Gender perspectives	X
North and South perspectives	
HOW THE RESOURCE CONTRIBUTES T	O AGENDA 2030 AND THE SDGs
HOW AGENDA 2030 AND THE SDGs F	
30. SDGs and Agenda 2030	Yes
specifically mentioned?	
31. SDGs specifically mentioned?	Yes
32. SDG targets specifically	No
mentioned?	

33. SDG indicators specifically mentioned?

No

#### **SDGs AND SDG TARGETS AND LINKAGES**

#### 34. Comments on SDG linkages

The resource supports a wide range of SDGs relating to human rights and the environment, including around education, participation and access to information. These include: 1.4 (access to basic services), 1.5 (reduce the vulnerability of the poor), 2.4 (sustainable agriculture), 3.9 (preventing illness from pollution), 4.4 (skills for work), 4.7 (Education for Sustainable Development), 6.B (community participation in water resource management), 8.8 (protect labour rights and safe working conditions), 10.2 (universal inclusion), 10.3 (reducing inequality of outcomes), 11.4 (protect and safeguard cultural and natural heritage, which can also contribute to many targets in SDG 14 and 15), 11.5 (reduce the impact of disasters), 11.6 (reducing air pollution from habitations), 11.7 (safe and welcoming green and public spaces), 11.B (integrated planning), 12.6 (adopt sustainable practices and reporting), 12.8 (information for lifestyles in harmony with nature). 13.3 (climate education and action), 14.2 (sustainable use of coastal and marine environments), 15.1 (protecting habitats) (climate adaptation), 16.6 (effective, accountable, transparent institutions), 16.10 (protect the right to information and other freedoms), 16.B (adopt laws and policies for sustainable development), 17.14 (policy coherence), 17.16 and 17.17 (global and more local partnerships, respectively).

#### 35. SDGs and SDG targets the resource helps advance

### SDG 1: End poverty in all its forms everywhere

1.4 By 2030, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance, natural resources, appropriate new technology and financial services, including microfinance

Numbers and proportions of people from particular groups using collections in comparison with demographics in broader society.

Numbers of people accessing collections.

Number of targeted programmes that aim to enhance access to collections by disadvantaged groups.

Sustainable tourism that enhances local communities' access to basic services, ownership and control over land and other forms of property

(including cultural and natural heritage), as well as to technology and markets.

Involvement of people from disadvantaged groups in decision-making activities and processes relating to collections and collections-based institutions.

### SDG 1: End poverty in all its forms everywhere

1.5 By 2030, build resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters.

Number of collecting programmes that aim to build resilience to climate-related events and other shocks and disasters, for example by forming collections that can contribute to related educational and research programmes.

Number of educational programmes drawing on collections that incorporate resilience perspectives.

Number of targeted programmes drawing on collections that are aimed at vulnerable groups, to build their resilience to climate-related and other shocks and disasters.

Number of research programmes drawing on collections that are aimed at building resilience to climate-related and other shocks and disasters.

Strengthen the resilience of employees, communities and suppliers by paying at a minimum the living wage and offering insurance to employees and their families, such as accident insurance; and by paying fair prices to all suppliers

## SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture

2.4 By 2030, ensure sustainable food production systems to implement resilient agricultural practices that increase productivity and production, that help maintain ecosystems, that strengthen capacity for adaptation to climate change, extreme weather, drought, flooding and other disasters and that progressively improve land and soil quality.

Collections development related to sustainable food production where appropriate.

Number of educational and awareness-raising programmes incorporating sustainable food production perspectives, and that aim to reduce the impact of disasters on communities.

Number of targeted programmes that support those most exposed and vulnerable to disasters, whether locally or farther afield.

Number of research activities drawing on collections that relate to resilient agricultural practices, helping

mitigate and adapt to climate change, flooding and other disasters.

Policies and plans in place to eliminate unsustainable food production from supply chains and in any food provision in collections-based institutions.

Number of partnership activities drawing on collections that contribute to Disaster Risk Reduction plans, supporting resilient agricultural practices, and helping mitigate and adapt to climate change, flooding and other disasters.

## SDG 3: Ensure healthy lives and promote well-being for all at all ages

3.9 By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination

Plans, policies and procedures in place to prevent harmful exposure to hazardous chemicals associated with collections, or collections-related activities.

Plans, policies and procedures in place to ensure hazardous chemicals and other forms of pollutant are properly managed and disposed of, to prevent release into the natural environment.

# SDG 4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship

Number of young people and adults in skillsdevelopment activities and programmes drawing on collections, for employment, decent jobs and entrepreneurship

Increase in number of young people and adults in such programmes

Number and proportion of staff who have received training in the last year, to better support their contribution to the SDGs.

Programs and processes in place to ensure the availability of a skilled workforce.

# SDG 4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

4.7 By 2030, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and

Numbers of people in each type of programme drawing on collections from different demographic groups.

Increases in numbers of people in each type of programme from different demographic groups.

Proportion of people involved in such programmes in relation to overall audience size.

sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development	Evidence that learners have acquired knowledge and skills to promote sustainable development.
SDG 6. Ensure availability and	
	Collections development to support sustainable
sustainable management of water	Collections development to support sustainable
and sanitation for all	water management and sanitation for all.
6.B Support and strengthen the	
participation of local communities in	Number of programmes for local communities
improving water and sanitation	directed towards water quality improvement and
management	sanitation management.
SDG 8. Promote sustained, inclusive	
and sustainable economic growth,	Number and proportions of staff working with
full and productive employment	collections in safe and secure working environments.
and decent work for all	o de la companya de
8.8 Protect labour rights and	Number of accidents and other health and safety
promote safe and secure working	incidents reported.
environments for all workers,	'
including migrant workers, in	Training and support provided for staff to ensure
particular women migrants, and	their wellbeing, health and safety.
those in precarious employment	
those in presurious employment	Education, awareness-raising and partnership
	programmes drawing on collections that address
	labour rights, notably those of migrant workers and
	others in precarious employment.
	others in precarious employment.
	Reduction of numbers and proportions of staff on
	short-term or zero-hours contracts.
	Short-term of zero-nours contracts.
	Fair pay policies and procedures in place to prevent
	exploitation.
	exploitation.
	Procurement policies that ensure that collecting
	institutions make use of people who are in decent
	employment, and that avoid exploitation throughout the supply chain.
CDC 10. Reduce incorrelity within	тне зирргу спаш.
SDG 10. Reduce inequality within	Collections development to ensure that callections
and between countries	Collections development to ensure that collections
10.2 By 2030, empower and	effectively meet the needs of all, irrespective of age,
promote the social, economic and	sex, disability, race, ethnicity, origin, religion or
political inclusion of all, irrespective	economic or other status.
of age, sex, disability, race, ethnicity,	
origin, religion or economic or other	
ctatuc	

status

Number and proportion of educational and participatory programmes that promote participation irrespective of social or other status.

Numbers and proportions of people making use of collections in relation to the demographic of the local population.

Numbers and proportions of people involved in focused programmes aimed at promoting social, economic and political inclusion.

Numbers and proportions of people from different demographic groups involved in decision-making processes relating to collections and collections-based institutions.

Number and types of partnerships that build relationships with marginalized groups, individuals and communities.

### SDG 10. Reduce inequality within and between countries

10.3 Ensure equal opportunity and reduce inequalities of outcome, including by eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

Identification of discriminatory policies and practices, with clear plans to address these, to ensure equal opportunity for all and reduce inequalities of outcome.

Collections development to uphold and promote legislation and anti-discriminatory perspectives, with the aim of reducing inequality within and between countries.

Education and participatory programmes that promote anti-discriminatory legislation, policies and action, with the aim of reducing inequality within and between countries.

Research that supports anti-discriminatory legislation, policies and action, with the aim of reducing inequality within and between countries.

Participation in partnerships that promote antidiscriminatory legislation, policies and action, with the aim of reducing inequality within and between countries.

## SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.4 Strengthen efforts to protect and safeguard the world's cultural and natural heritage

# 11.4.1 Total expenditure (public and private) per capita spent on the preservation, protection and conservation of all cultural and natural heritage, by type of heritage

Plans, policies and procedures in place for the safe use of collections for a variety of purposes, protecting and safeguarding both collections and those who use them.

Plans, policies and procedures in place for the identification, safeguarding and protection of cultural and natural heritage at risk.

Collecting programmes in place to protect, safeguard and make use of cultural and natural heritage, addressing the needs of communities and stakeholders, and ensuring that collections can be an effective resource for sustainable development.

Number and diversity of educational, awareness-raising, research programmes, and partnerships that aim to strengthen protection of cultural and natural heritage.

## SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.5 By 2030, significantly reduce the number of deaths and the number of people affected and substantially decrease the direct economic losses relative to global gross domestic product caused by disasters, including water-related disasters, with a focus on protecting the poor and people in vulnerable situations

Collections-based research that supports the understanding and management of disasters of all kinds.

Plans in place for public education and awareness drawing on collections and collections-based institutions to reduce exposure and vulnerability to disasters of all kinds.

Plans in place to ensure collections-based institutions steadily work to reduce their contributions to disaster risk, for example by reducing pollution and waste of all kinds.

Plans in place to ensure collections-based institutions, and people related to them (including workers) are protected from economic losses as a result of disasters.

	Plans in place to provide special support/protection to poor and vulnerable people and groups in and following disasters.
SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable 11.6 By 2030, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management	Plans in place to reduce negative impacts on air quality, and volume and forms of waste.  Plans in place to eliminate waste of all forms as soon as possible.
SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable 11.7 By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities	Numbers of people accessing collecting institutions from different demographic groups, notably women, children, older people and persons with disabilities.  Increases in numbers of people accessing collecting institutions from different demographic groups.  Measures taken to remove barriers to access green and public spaces.  Extent of green space provided by collections institutions.
SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable 11.B By 2020, substantially increase the number of cities and human settlements adopting and implementing integrated policies	11.B.1 Proportion of local governments that adopt and implement local disaster risk reduction strategies in line with the Sendai Framework for Disaster Risk Reduction 2015-2030a  Disaster Risk Reduction strategies and plans in place,
and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, and develop and implement, in line with the Sendai Framework for Disaster Risk	in line with the Sendai Framework for Disaster Risk Reduction, to ensure collecting institutions and collections are factored into planning, and contribute effectively to Disaster Risk Reduction.  Collections-based institutions included in local plans
Reduction 2015-2030, holistic disaster risk management at all levels  SDG 12 Ensure sustainable	for social inclusion, resource use, and Disaster Risk Reduction.
consumption and production patterns 12.6 Encourage companies, especially large and transnational	Clear visions, strategies and plans in place for all aspects of sustainability – environmental, social and economic (people, planet, prosperity)- across all areas of activity.

companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle	Visions, strategies and plans relating to sustainability to be publicly available and incorporated into planning documents.  Commitments to be in line with local, regional, national and/or international targets and ambitions.  Incorporation of sustainability into reporting for funders and other stakeholders, including the public. Reporting to include commitments and progress towards targets.
SDG 12 Ensure sustainable consumption and production patterns 12.8 By 2030, ensure that people everywhere have the relevant information and awareness for sustainable development and lifestyles in harmony with nature	12.8.1 Extent to which (i) global citizenship education and (ii) education for sustainable development (including climate change education) are mainstreamed in (a) national education policies; (b) curricula; (c) teacher education; and (d) student assessment  Extent to which global citizenship education and education for sustainable development (including climate change education) are mainstreamed in formal, informal and non-formal education programmes and activities drawing on and related to collections.
SDG 13. Take urgent action to combat climate change and its impacts 13.3 Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning	Plans in place to enhance positive contributions to addressing climate change through use of collections. Plans in place to ensure collections, collections institutions and broader society can adapt effectively to climate change.  Plans in place for effective education and awareness raising on climate change mitigation, adaptation, impact reduction and early warning.  Plans in place to reduce negative contributions of collections-related functions, e.g. measuring greenhouse emissions with plans and targets in place to reduce them.
SDG 14 Conserve and sustainably use the oceans, seas and marine resources for sustainable development	Proportion of marine and coastal areas in a good ecological condition

14.2 By 2020, sustainably manage and protect marine and coastal ecosystems to avoid significant adverse impacts, including by strengthening their resilience, and take action for their restoration in order to achieve healthy and productive oceans

Numbers of educational and awareness-raising programmes, research activities, and partnerships drawing on collections aiming to support protection of marine and coastal areas.

SDG 15 Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss

15.1 By 2020, ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands, in line with obligations under international agreements

Proportion of terrestrial and freshwater ecosystems in a good ecological condition.

Information on, educational programmes, collections development, research and partnerships relating to terrestrial and freshwater ecosystems drawing on collections in place.

Policies relating to collections and their use aligned with international agreements for conservation and sustainable use of biodiversity.

SDG 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.

16.6 Develop effective, accountable and transparent institutions at all levels

## 16.6.2 Proportion of the population [audience/users/non-users] satisfied with their last experience of public services

Access to information, and accountability policies and mechanisms, in place.

Effective institutional arrangements, both for own working and for working in partnership with other sectors, in place.

Plans and arrangements in place for extraordinary circumstances such as natural and human-caused disasters.

Effective arrangements in place to fulfil legal and social obligations and responsibilities.

Effective arrangements in place for transparent communication and reporting of institutional performance.

	Effective arrangements in place for transparent
	decision-making and accountability.
SDG 16. Promote peaceful and	
inclusive societies for sustainable	16.7.1 Proportions of positions (by sex, age, persons
development, provide access to	with disabilities and population groups) in public
justice for all and build effective,	institutions (national and local legislatures, public
accountable and inclusive	service, and judiciary) compared to national
institutions at all levels.	distributions
16.7 Ensure responsive, inclusive,	
participatory and representative	16.7.2 Proportion of population
decision-making at all levels	[audience/users/non-users] who believe decision-
	making is inclusive and responsive, by sex, age,
	disability and population group
	Decision modifies addresses assisted anniversal
	Decision-making addresses societal, environmental
	and economic challenges related to the community,
	considering short-term and long-term risks and
	opportunities.
	Decision-making draws on diverse backgrounds,
	viewpoints and interests, reflecting a broad base of
	stakeholders, and working to promote inclusion and
	provide effective services for all of society.
	provide effective services for all or society.
SDG 16. Promote peaceful and	
inclusive societies for sustainable	Adopt and implement constitutional, statutory
development, provide access to	and/or policy guarantees for public access to
justice for all and build effective,	information.
accountable and inclusive	
institutions at all levels.	Plans in place, and plans implemented to enhance
16.10 Ensure public access to	public access to information relating to collections.
information and protect	
fundamental freedoms, in	Plans in place, and plans implemented to support
accordance with national legislation	fundamental freedoms, in line with human rights,
and international agreements	national and international agreements and
	legislation.
	Plans and procedures in place for public access to
	information relating to the operation and
	management of collections-based institutions.
	Complaint mechanism in place for public to use
	where public access to information and fundamental
	freedoms not supported or fulfilled.
SDG 16. Promote peaceful and	
inclusive societies for sustainable	16.B.1 Proportion of population
development, provide access to	[audience/users/non-users] reporting having

justice for all and build	d effective,	personali	y felt discrimina	ted agains	t or harassed in
accountable and inclu		the previous 12 months on the basis of a ground of			
institutions at all level		discrimination prohibited under international			
16.B Promote and enfo		human rights law			
discriminatory laws an	•				
sustainable developme	ent	Number and proportion of policies that incorporat			
		sustainable development considerations, in the fu			
		sense of recognizing all three of social, economic and environmental considerations.			ai, economic
SDG 17. Partnerships f	for the goals	and envii	Offinerital Consid	ierations.	
17.14 Enhance policy of		Proportio	n of policies that	t incorpora	ite sustainahle
sustainable developme			nent consideration		
sustamusic developme		targets.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10 02 03 0110
		Incorpora	ntion of policy co	nsideratio	ns from outside
		-	tions sector into		
		based ins	titutions, to facil	itate partn	erships and
		effectiver	ness.		
SDG 17. Partnerships f					
17.16 Enhance the glo			and/or increase i		•
partnership for sustain		_	d international m		
development, compler	•	•	nips that share co		
multi-stakeholder part		_	ge, expertise, tec	<u> </u>	
mobilize and share kno	•		s to address the S		
expertise, technology		involve collections-based organisations and		ons and	
resources, to support t		institutions.			
development goals in a		Number and/or increase in number, and diversity or		and diversity of	
in particular developin		global and international multi-stakeholder			
m particular actionm	B countries	partnerships involving developing countries that			
		share collection-related knowledge, expertise,			
			gy and financial r		•
		SDGs.			
SDG 17. Partnerships	_				
17.17 Encourage and p			_		llars committed
effective public, public	•	to public-	private and civil	society po	artnerships
civil society partnershi	• •				1 1:
the experience and res		Number and/or increase in number, and diversity of			
strategies of partnersh	gies or partnersnips		local, national and regional multi-stakeholder (public, public-private and civil society) partnerships		
		that address the SDGs drawing on collections, or			
		that otherwise involve collections-based			
		organisations and institutions.			
1	<mark>2</mark>	<mark>3</mark>	4	5	<mark>6</mark>
7	8	9	10	<mark>11</mark>	<mark>12</mark>
<b>13</b>	<mark>14</mark>	<mark>15</mark>	<mark>16</mark>	<mark>17</mark>	