FORMAT					
1. Name of resource	Saving the Town Heritage Toolkit	Saving the Town Heritage Toolkit			
2. Location	https://www.heritage.org.nz/resources	https://www.heritage.org.nz/resources/saving-the-town			
3. Alternative location	ISBN 978-1-877563-42-3 (print), 978-1-	ISBN 978-1-877563-42-3 (print), 978-1-877563-43-0 (online)			
4. Author[s]	G. Hazelton and M. Philp				
5. Publisher/producer/ host	Heritage New Zealand Pouhere Taonga				
6. Year	2020				
7. Suggested citation	Hazelton, G. and M. Philp (2020). Saving the Town Heritage Toolkit. Wellington: Heritage New Zealand Pouhere Taonga, available at https://www.heritage.org.nz/resources/saving-the-town				
8. Languages in which available	English				
9. Geographic area resource relates to	New Zealand but with global relevance				
10. Does the resource relate to a specific time frame?	No				
11. Type	Report				
	Toolkit/Framework/Roadmap Yes				
	Sign-post to other resource (database)				
	Case studies Yes				
	Other				
12. If this is part of an					
initiative, what is					
the initiative?					
COLLECTIONS AND COLLECT	IONS-BASED INSTITUTIONS				
13. Explicit links to collections	No				
14. Explicit links to museums/libraries/a rchives	Yes				
15. Types of institutions	Museums X				
the resource covers	Archives X				
	Libraries	X			
	Other	X			
16. Types of	Arts, humanities and social sciences: philosophy, psychology, religion, social sciences, law, politics, language, arts and				
collections/disciplin					
es the resource					
covers					
	recreation, architecture,				
	literature, history,				
	interacture, inistory,				

	geography and ethnology,		
	anthropology, archaeology		
	Science, natural history,	X	
	technology, medicine,		
	engineering, manufacturing		
17. If no explicit links to	The resource is focused on eff		_
collections,	heritage, which is relevant to		- ·
justification for	occupy heritage buildings; col	_	
inclusion	support effective urban devel	opment '	through programmes
	and partnerships, drawing on	collectio	ns.
HOW IT CONTRIBUTES TO SU	STAINABLE DEVELOPMENT		
18. Collections-related ac	tivities the resource relates to	(mark a	ll that apply)
Develop collections to protect	ct and safeguard wider cultural	and	X
natural heritage more effecti	vely, for example by targeting		
collecting to threatened form	s of heritage in strategic ways		
Use collections to promote le	earning and educational		
opportunities that contribute	e to sustainable development r	nore	
effectively, for example educ	ation for sustainable developm	ent	
and sustainable lifestyles, hur	man rights, gender equality,		
promotion of a culture of pea	ce and non-violence, global		
citizenship and appreciation of	of cultural diversity and of cultu	re's	
contribution to sustainable development and/or skills development			
relating to collections			
Use collections to promote co	ultural participation/social incl	usion	
more effectively, for example	e by reducing barriers to partici	oation,	
to ensure no-one is 'left behir	nd'		
Use collections to promote s	ustainable tourism more effect	ively,	X
for example by developing ne	w products based on local cultu	ural	
heritage, and/or considering t	heritage, and/or considering the rights of stakeholder groups in		
relation to collections			
Use collections to support re	search that contributes to		
sustainable development (inc	cluding all forms of personal an	d self-	
directed research at all levels	that make use of stored collect	ions)	
more effectively, for example	by providing effective facilities	,	
collections and information to meet researchers' needs			
Make decisions around collec	tions that contribute to sustain	able	
development more effectively			
i. employment (recruiting, staff training, staff safety)			
ii. energy consumption, greenhouse gas emissions, X			
reduction, monito	ring and reporting		
iii. waste managemer	nt and reduction of waste		
	f transport, energy use)		
	ies including copyright and IP		
vi. governance and m			Χ
	preparedness and risk reduction)	

Direct external leadership, partnerships and collaborations towards sustainable development more effectively, for example by developing impactful partnerships	Х
19. Does the resource relate clearly to any international conven	tions (mark all that
apply)?	
Culture conventions:	
1952, 71 Protection of Copyright and Neighbouring Rights	
1954 Protection of Cultural Property in the Event of Armed Conflict	
1970 Fighting Against the Illicit Trafficking of Cultural Property	
1972 Protection of the World Cultural and Natural Heritage	X
2001 Protection of the Underwater Cultural Heritage	
2003 Safeguarding of the Intangible Cultural Heritage	
2005 Protection and Promotion of the Diversity of Cultural	
Expressions	
Rio Conventions:	
Convention on Biological Diversity (CBD), Convention to Combat	
Desertification (UNCCD), Framework Convention on Climate	
Change (UNFCCC)	

AIMS AND CONTENT

20. What issues does the resource aim to address?

"Saving the Town highlights successful experiences and case studies from around Aotearoa New Zealand that illustrate proactive, contemporary approaches to heritage.

It focusses on how to facilitate and encourage heritage retention, preservation and reuse in areas, towns and cities of all sizes." (web page)

"The importance of older buildings as homes for the arts, cultural, creative, start-up and not-for-profit sectors and social/community groups and activities should not be underestimated. Nor should their potential for reduced business diversity, community services and cultural activities resulting from their demolition." (p.6)

"The purpose of this Saving the Town toolkit is to provide councils and community stakeholders with ideas for, suggestions on and information about a range of strategies, programmes and practical initiatives that can be used to take a proactive approach to facilitating and encouraging heritage retention, preservation and reuse... the toolkit aims to encourage councils and stakeholders to experiment with new ideas and approaches to heritage preservation and reuse in their towns, given the positive outcomes that taking a new approach to challenges can have.

Achieving some good early adaptive reuses of key buildings not only builds momentum and morale, but is important

	because it helps to unlock further reuse options and		
	investment opportunities in surrounding buildings for		
	owners, developers and councils." (p.8)		
21. Intended audience	Council and community stakeholders to encourage heritage		
of resource	retention, preservation and reuse		
22. Process of	"Written by Dr Glen Hazelton. Case studies 2.2, 3.3 and 5.3		
development	written by Matt Philp." (p.2)		
23. Organisation/structu	Introduction		
re/contents	Opportunities and challenges		
	Purposes of the toolkit		
	1 Think about priorities		
	2 Think collectively		
	3 Think about adaptive reuse		
	4 Think about engagement		
	5 Think about incentives		
	6 Think about 'red carpet, not red tape'		
	7 Think about a point of difference		
	8 Think about external connections		
	9 Celebrate success at every opportunity		
	[each section includes case studies]		
	,		
FRAMEWORKS			
24. Framework	The nine sections of the toolkit can be considered as a		
structure	framework:		
	1 Think about priorities		
	2 Think collectively		
	3 Think about adaptive reuse		
	4 Think about engagement		
	5 Think about incentives		
	6 Think about 'red carpet, not red tape'		
	7 Think about a point of difference		
	8 Think about external connections		
	9 Celebrate success at every opportunity		
	, , , ,		
25. Relevant policy	Yes		
considerations			
26. Resources for	Yes		
implementation			
identified			
27. Specific assessment	Yes		
points/indicators/mi			
lestones/action plan			
for monitoring			
_	ABILITY COVERED BY RESOURCE (mark all that apply)		
People (social sustainability)	Х		
Planet (environmental			
sustainability)			
11			

Prosperity (economic	X
sustainability)	
Peace	
Partnerships	X
	SIDERATIONS COVERED BY RESOURCE (mark all that apply)
Gender perspectives	
North and South	
perspectives	UDUTES TO A SENDA 2020 AND THE SDC.
	IBUTES TO AGENDA 2030 AND THE SDGs
	E SDGs FEATURE IN THE RESOURCE
30. SDGs and Agenda 2030 specifically	NO
mentioned?	
31. SDGs specifically	No
mentioned?	
32. SDG targets	No
specifically	
mentioned?	
33. SDG indicators	No
specifically	
mentioned?	
SDGs AND SDG TARGETS AN	DLINKAGES
34. Comments on SDG	The resource aims to facilitate and encourage heritage
linkages	retention, which supports a number of SDG targets,
	including those linked to consultation on inclusive urban
	development (SDG 11.3) and inclusive decision making (SDG
	16.7), strengthening efforts to protect and safeguard
	cultural and natural heritage (SDG 11.4), reducing the environmental impact of cities (11.6), ensuring people have
	access to green and public spaces (11.7) and integrated
	planning (11.B). The resource also supports the
	achievement of targets linked to the circular and green
	economy (8.4), sustainable tourism (8.9), policies that
	support job creation and innovation (8.3), 9.1 (development
	of sustainable infrastructure for inclusion, economic
	development and wellbeing) and 9.4 (upgrading existing
	infrastructure to be sustainable). Ensuring people –
	including decision-makers – are aware of the contribution
	and potential of culture to support sustainable
	development is related to SDG 4.7 (Education for
	Sustainable Development).
	Managing built heritage to contribute to sustainable
	development contributes to a number of targets in SDG 12,
	including SDG 12.2 (sustainable management and efficient
	use of natural resources), 12.5 (reducing waste generation
	through prevention, reduction, recycling and reuse), 12.6

(adopt sustainable practices), 12.7 (sustainable procurement practices). Increasing sectors' capacity to consider adaptive reuse contributes to SDG 13.3 (capacity to address climate change). Policies that support sustainable development also contribute to SDGs 16.B (support laws and policies for sustainable development) and 17.14 (policy coherence for sustainable development)

The resource emphasizes the importance of partnerships including multistakeholder (17.16) and cross-sector partnerships (17.17).

35. SDGs and SDG targets the resource helps advance

SDG 4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

4.7 By 2030, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and nonviolence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development

Numbers of people in each type of programme drawing on collections from different demographic groups.

Increases in numbers of people in each type of programme from different demographic groups.

Proportion of people involved in such programmes in relation to overall audience size.

Evidence that learners have acquired knowledge and skills to promote sustainable development.

SDG 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all 8.3 Promote development-oriented policies that support productive

oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the

Development-oriented policies in place for the range of activities, or development-oriented considerations are included in other policies.

Number of micro-, small- and medium-sized enterprises supported.

Number and proportion of formalised arrangements with micro-, small- and medium-sized enterprises.

formalization and growth of micro-, small- and mediumsized enterprises, including through access to financial services	Total value of financial services or financial support provided to micro-, small and medium-sized enterprises.
spg 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all 8.4 Improve progressively, through 2030, global resource efficiency in consumption and production and endeavour to decouple economic growth from environmental degradation, in accordance with the 10-Year Framework of Programmes on Sustainable Consumption and Production, with developed countries taking the lead	Plans in place to increase resource efficiency, reduce consumption, and to decouple economic growth from environmental degradation.
SDG 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all 8.9 By 2030, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products	Numbers of jobs created or supported that relate to sustainable tourism drawing on local products (e.g. craft producers). Develop and implement plans to reduce and remove negative impacts of tourism. Numbers of activities and/or products drawing on local culture. Value to artisans and source communities of activities and products drawing on local culture.

SDG 9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation

9.1 Develop quality, reliable, sustainable and resilient infrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a focus on affordable and equitable access for all

Development of research-useful collections to support reliable, sustainable and resilient use by researchers and others.

Number and proportion of collections facilities and stores that support economic development and human well-being.

Number and proportion of collections facilities and stores that provide affordable and equitable access for all.

Investment in collections facilities.

Inclusion of collections information in regional and transborder initiatives, notably via digital access for discoverability.

SDG 9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation

9.4 By 2030, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes, with all countries taking action in accordance with their respective capabilities

Number and proportion of collections facilities that: 1.make efficient use of resources, with an ongoing drive for efficiencies and reductions in energy use and waste of all forms.

- 2. use clean and environmentally sound technologies, including climate-friendly energy sources and materials, with an ongoing commitment to reduce greenhouse gas emissions and waste of all forms.
- 3. adopt and/or prioritise collections-related processes and practices to reduce greenhouse gas emissions and waste of all forms.

SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.3 By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries

11.3.2 Proportion of cities with a direct participation structure of civil society in urban planning and management that operate regularly and democratically

Plans in place for collections-based institutions to facilitate the incorporation of communities' views into local planning and town management processes in a regular way.

Plans in place for collections-based institutions to facilitate the incorporation of minorities' views into local planning and town management processes in a regular way.

SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.4 Strengthen efforts to protect and safeguard the world's cultural and natural heritage

11.4.1 Total expenditure (public and private) per capita spent on the preservation, protection and conservation of all cultural and natural heritage, by type of heritage

Plans, policies and procedures in place for the safe use of collections for a variety of purposes, protecting and safeguarding both collections and those who use them.

Plans, policies and procedures in place for the identification, safeguarding and protection of cultural and natural heritage at risk.

Collecting programmes in place to protect, safeguard and make use of cultural and natural heritage, addressing the needs of communities and stakeholders, and ensuring that collections can be an effective resource for sustainable development.

Number and diversity of educational, awareness-raising, research programmes, and partnerships that aim to strengthen protection of cultural and natural heritage.

SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.6 By 2030, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management

Plans in place to reduce negative impacts on air quality, and volume and forms of waste.

Plans in place to eliminate waste of all forms as soon as possible.

SDG 11. Make cities and human settlements inclusive, safe, resilient and sustainable

11.7 By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities

Numbers of people accessing collecting institutions from different demographic groups, notably women, children, older people and persons with disabilities.

Increases in numbers of people accessing collecting institutions from different demographic groups.

Measures taken to remove barriers to access green and public spaces.

Extent of green space provided by collections institutions.

SDG 11. Make cities and	
human settlements	11.B.1 P
inclusive, safe, resilient and	impleme
sustainable	with the
11.B By 2020, substantially	2015-20
increase the number of	
cities and human	Disaster
settlements adopting and	with the
implementing integrated	ensure c
policies and plans towards	into plar
inclusion, resource	Reduction
efficiency, mitigation and	
adaptation to climate	
change, resilience to	
disasters, and develop and	
implement, in line with the	
Sendai Framework for	
Disaster Risk Reduction	

11.B.1 Proportion of local governments that adopt and implement local disaster risk reduction strategies in line with the Sendai Framework for Disaster Risk Reduction 2015-2030a

Disaster Risk Reduction strategies and plans in place, in line with the Sendai Framework for Disaster Risk Reduction, to ensure collecting institutions and collections are factored into planning, and contribute effectively to Disaster Risk Reduction.

SDG 12 Ensure sustainable consumption and production patterns 12.2 By 2030, achieve the sustainable management and efficient use of natural resources

2015-2030, holistic disaster risk management at all

levels

Reduction of material footprint in terms of reductions in consumption of biomass, fossil fuels, metal ores and non-metal ores.

sDG 12 Ensure sustainable consumption and production patterns 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse

Quantity and reductions in quantity of waste of all kinds, including avoidance/prevention of waste production, reuse, and recycling. Quantity of material recycled in comparison with quantity sent to landfill. Increases in recycling rate in comparison with landfill.

consumption and production patterns 12.6 Encourage companies, especially large and transnational companies, to adopt sustainable practices

sustainability information into their reporting cycle

and to integrate

SDG 12 Ensure sustainable

Clear visions, strategies and plans in place for all aspects of sustainability – environmental, social and economic (people, planet, prosperity)- across all areas of activity.

Visions, strategies and plans relating to sustainability to be publicly available and incorporated into planning documents.

Commitments to be in line with local, regional, national and/or international targets and ambitions.

SDG 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice	16.B.1 Proportion of population [audience/users/non-users] reporting having personally felt discriminated against or harassed in the previous 12 months on the basis
sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels. 16.7 Ensure responsive, inclusive, participatory and representative decisionmaking at all levels	disabilities and population groups) in public institutions (national and local legislatures, public service, and judiciary) compared to national distributions 16.7.2 Proportion of population [audience/users/non-users] who believe decision-making is inclusive and responsive, by sex, age, disability and population group Decision-making addresses societal, environmental and economic challenges related to the community, considering short-term and long-term risks and opportunities. Decision-making draws on diverse backgrounds, viewpoints and interests, reflecting a broad base of stakeholders, and working to promote inclusion and provide effective services for all of society.
SDG 16. Promote peaceful and inclusive societies for	emissions with plans and targets in place to reduce them. 16.7.1 Proportions of positions (by sex, age, persons with
capacity on climate change mitigation, adaptation, impact reduction and early warning	Plans in place for effective education and awareness raising on climate change mitigation, adaptation, impact reduction and early warning. Plans in place to reduce negative contributions of collections-related functions, e.g. measuring greenhouse
SDG 13. Take urgent action to combat climate change and its impacts 13.3 Improve education, awareness-raising and human and institutional	Plans in place to enhance positive contributions to addressing climate change through use of collections. Plans in place to ensure collections, collections institutions and broader society can adapt effectively to climate change.
SDG 12 Ensure sustainable consumption and production patterns 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities	Incorporation of sustainability considerations into procurement, in terms of advertisement and invitation to tender, contracts, and selection criteria for suppliers.
	Incorporation of sustainability into reporting for funders and other stakeholders, including the public. Reporting to include commitments and progress towards targets.

for all and build effective, accountable and inclusive institutions at all levels. 16.B Promote and enforce non-discriminatory laws and policies for sustainable development	of a ground of discrimination prohibited under international human rights law Number and proportion of policies that incorporate sustainable development considerations, in the full sense of recognizing all three of social, economic and environmental considerations.			
SDG 17. Partnerships for the goals 17.14 Enhance policy coherence for sustainable development	Proportion of policies that incorporate sustainable development considerations, linking to SDGs and targets. Incorporation of policy considerations from outside the collections sector into policies of collections-based institutions, to facilitate partnerships and effectiveness.			and targets. outside the based
SDG 17. Partnerships for the goals 17.16 Enhance the global partnership for sustainable development, complemented by multistakeholder partnerships that mobilize and share knowledge, expertise, technology and financial resources, to support the achievement of the sustainable development goals in all countries, in particular developing countries	Number and/or increase in number, and diversity of global and international multi-stakeholder partnerships that share collection-related knowledge, expertise, technology and financial resources to address the SDGs, or that otherwise involve collections-based organisations and institutions. Number and/or increase in number, and diversity of global and international multi-stakeholder partnerships involving developing countries that share collection-related knowledge, expertise, technology and financial resources to address the SDGs			
SDG 17. Partnerships for the goals 17.17 Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships	17.17.1 Amount of United States dollars committed to public-private and civil society partnerships Number and/or increase in number, and diversity of local, national and regional multi-stakeholder (public, public-private and civil society) partnerships that address the SDGs drawing on collections, or that otherwise involve collections-based organizations and institutions.			
1 2 7 8	3 9	<mark>4</mark> 10	5 11	6 12
13 14	15	<mark>16</mark>	<mark>17</mark>	